

**COMMUNITY FUTURES NETWORK OF ALBERTA - COMMUNITY FUTURES  
LENDING AND INVESTMENT POOL OF ALBERTA FUND**

**FINANCIAL STATEMENTS**

**For the year ended March 31, 2024**

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**COMMUNITY FUTURES NETWORK OF ALBERTA - COMMUNITY FUTURES  
LENDING AND INVESTMENT POOL OF ALBERTA FUND**  
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## INDEPENDENT AUDITOR'S REPORT

To: The directors of  
Community Futures Network of Alberta

### *Opinion*

We have audited the financial statements of Community Futures Network of Alberta - Community Futures Lending and Investment Pool of Alberta Fund, which comprise the statement of financial position as at March 31, 2024, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the organization as at March 31, 2024, and the results of its operations and its cash flows for the year then ended in accordance with (the "Agreement".)

### *Basis for Opinion*

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### *Emphasis of Matter*

We draw attention to note 2 to the financial statements, which describes the basis of accounting. The financial statements are prepared to assist the organization to meet the requirements of the Agreement. As a result, the financial statements may not be suitable for another purpose. Our opinion is not modified in respect of this matter.

### *Responsibilities of Management and Those Charged with Governance for the Financial Statements*

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the Agreement, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the organization's financial reporting process.

### *Auditor's Responsibilities for the Audit of the Financial Statements*

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

## INDEPENDENT AUDITOR'S REPORT, continued

### *Auditor's Responsibilities for the Audit of the Financial Statements, continued*

- ◆ Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- ◆ Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the organization's internal control.
- ◆ Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- ◆ Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the organization to cease to continue as a going concern.
- ◆ Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



Lethbridge, Alberta

September 17, 2024

Chartered Professional Accountants

**COMMUNITY FUTURES NETWORK OF ALBERTA - COMMUNITY FUTURES  
LENDING AND INVESTMENT POOL OF ALBERTA FUND**  
STATEMENT OF FINANCIAL POSITION  
As at March 31, 2024

	2024	2023
<b>ASSETS</b>		
<b>Current</b>		
Cash (note 4)	\$ 5,977,003	\$ 1,915,387
Short-term investments (note 5)	23,774,400	6,233,067
Portfolio investments held in trust (note 6)	25,969,075	24,612,224
Lines of credit receivable held in trust (note 7)	7,130,315	8,399,085
	\$ 62,850,793	\$ 41,159,763
<b>LIABILITIES AND NET ASSETS</b>		
<b>Current</b>		
Accounts payable and accrued liabilities	\$ 54,434	\$ 54,950
Due to Community Futures Network of Alberta - operations (note 8)	28,376,614	6,762,111
Due to Community Futures Development Corporations (note 9)	23,771,001	24,653,471
	52,202,049	31,470,532
<b>Due to Prairies Economic Development Canada (note 10)</b>	7,000,000	7,000,000
	59,202,049	38,470,532
<b>Net assets</b>		
Share capital (note 11)	27	27
Externally restricted	3,063,551	2,538,060
Externally restricted - RRRF	585,166	151,144
	3,648,744	2,689,231
	\$ 62,850,793	\$ 41,159,763

Approved on behalf of the board:

Directors Russell J. Crook

Directors 

**COMMUNITY FUTURES NETWORK OF ALBERTA - COMMUNITY FUTURES  
LENDING AND INVESTMENT POOL OF ALBERTA FUND  
STATEMENT OF OPERATIONS  
For the year ended March 31, 2024**

	2024	2023
<b>Revenue</b>		
Investment income - RRRF	\$ 434,022	\$ 151,144
Investment income	214,944	169,487
Interest from lines of credit	141,422	130,331
	790,388	450,962
<b>Expenses</b>		
Professional fees	65,924	64,919
Interest transferred to CFNA operating	-	92,528
	65,924	157,447
<b>Excess of revenue over expenses from operations</b>	<b>724,464</b>	<b>293,515</b>
<b>Other income (expense)</b>		
Gain (loss) on change in fair value of portfolio investments	235,049	(103,216)
<b>Excess of revenue over expenses</b>	<b>\$ 959,513</b>	<b>\$ 190,299</b>

**COMMUNITY FUTURES NETWORK OF ALBERTA - COMMUNITY FUTURES  
LENDING AND INVESTMENT POOL OF ALBERTA FUND  
STATEMENT OF CHANGES IN NET ASSETS  
For the year ended March 31, 2024**

	Externally restricted	Externally restricted - RRRF	Total 2024	Total 2023
<b>Balance, beginning of year</b>	\$ 2,538,060	\$ 151,144	\$ 2,689,204	\$ 2,498,905
<b>Excess of revenue over expenses</b>	525,491	434,022	959,513	190,299
<b>Balance, end of year</b>	\$ 3,063,551	\$ 585,166	\$ 3,648,717	\$ 2,689,204

**COMMUNITY FUTURES NETWORK OF ALBERTA - COMMUNITY FUTURES  
LENDING AND INVESTMENT POOL OF ALBERTA FUND  
STATEMENT OF CASH FLOWS  
For the year ended March 31, 2024**

	2024	2023
<b>Cash flows from operating activities</b>		
Excess of revenue over expenses	\$ 959,513	\$ 190,299
Adjustment for item which does not affect cash		
(Gain) loss on change in fair value of portfolio investments	(235,049)	103,216
	724,464	293,515
Change in non-cash working capital items		
Prepaid expenses	-	14,801
Accounts payable and accrued liabilities	(516)	4,331
	723,948	312,647
<b>Cash flows from investing activities</b>		
Repayment of lines of credit receivable held in trust	1,402,704	443,958
Advances of lines of credit held in trust	(133,934)	(256)
Purchase of investments	(23,618,347)	(20,429,399)
Sale of investments	4,955,213	12,716,935
	(17,394,364)	(7,268,762)
<b>Cash flows from financing activities</b>		
Advances from Community Futures Network of Alberta - operations	21,614,503	4,058,719
Deposits by Community Futures Development Corporations	1,804,549	3,434,456
Withdrawals by Community Futures Development Corporations	(2,687,020)	(1,450,000)
	20,732,032	6,043,175
<b>Net increase (decrease) in cash and cash equivalents</b>	4,061,616	(912,940)
<b>Cash and cash equivalents, beginning of year</b>	1,915,387	2,828,327
<b>Cash and cash equivalents, end of year</b>	\$ 5,977,003	\$ 1,915,387



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**COMMUNITY FUTURES NETWORK OF ALBERTA - COMMUNITY FUTURES  
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**NOTES TO THE FINANCIAL STATEMENTS**  
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**1. Nature of operations**

Originally formed under the Societies Act of Alberta as Community Futures Network Society of Alberta on September 27, 1996, the organization provided membership services to Alberta Community Futures Development Corporations ("CFDCs"). At the request of the membership, Community Futures Lending and Investment Pool of Alberta was formed under Part 9 of the Alberta Corporations Act. Each share issued was accompanied by a Community Futures Lending and Investment Pool – Cash Pooling Agreement signed between the Society and each shareholder.

On March 31, 2006, the Society was dissolved, and assets transferred to Community Futures Lending and Investment Pool of Alberta. Effective April 1, 2006, Community Futures Lending and Investment Pool of Alberta formally changed its name to Community Futures Network of Alberta ("CFNA").

The purpose of the Community Futures Network of Alberta (the "organization") is to support the functioning of the Community Futures ("CF") program in Alberta and to provide membership services to the 27 Alberta CFDCs.

Community Futures Lending and Investment Pool ("CFLIP") is a division of CFNA and provides Alberta CFDCs with a membership focused pool to invest excess funds and/or to provide Alberta CFDCs with a preferred source for incremental investment fund monies.

The organization is exempt from income tax under section 149.1 (1) of the Income Tax Act (the "Act"). To maintain its status as a tax-exempt entity under the Act, the organization must meet certain requirements within the Act. In the opinion of management, these requirements have been met.

**2. Basis of preparation**

These statements have been prepared in accordance with the reporting conditions outlined in the contribution agreement between Prairies Economic Development Canada and Community Futures Network of Alberta dated March 29, 2021 (the "Agreement"). This Agreement requires the use of Canadian accounting standards for not-for-profit organizations, except that the statements of financial position, results of operations, and cash flows of CFLIP be presented in a separate financial statement. Accordingly, these financial statements do not reflect all the assets, liabilities, revenues, and expenses related to CFNA.

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**3. Significant accounting policies**

The organization follows accounting principles generally accepted in Canada in preparing its financial statements. The significant accounting policies used are as follows:

(a) Revenue recognition

The organization recognizes income from portfolio investments, net of the share allocated to CFDCs. Income from fixed income instruments is recognized based on bond yield. Income from equity instruments is recognized on settlement dates for dividends declared. Income from balanced funds is recognized based on their respective components of fixed income and equities.

Interest income is recognized as earned, net of amounts earned by CFDCs.

(b) Financial instruments

The organization initially measures its financial assets and liabilities at fair value. The organization subsequently measures its financial assets and financial liabilities at amortized cost, except for portfolio investments, which are subsequently measured at fair value.

Financial assets measured at amortized cost include cash, accounts receivable, and lines of credit receivable in trust. Financial liabilities measured at amortized cost include accounts payable and accrued liabilities, and amounts due to CFDCs and Prairies Economic Development Canada.

(c) Cash and cash equivalents

Cash and cash equivalents consists of balances held within Canadian banks.

(d) Investments

Portfolio investments with prices quoted in an active market are measured at fair value. Changes in fair value are recorded in excess of revenue over expenses.

(e) Measurement uncertainty

The preparation of financial statements in conformity with the Agreement requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reported period. Actual results could differ from those estimates.

**4. Cash**

	2024	2023
Regional Relief and Recovery Fund	\$ 5,185,457	\$ 600,538
CFLIP	791,546	1,314,849
	\$ 5,977,003	\$ 1,915,387

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**5. Short-term investments**

Short-term investments consist of Regional Relief and Recovery Fund repayments received from member CFDCs and invested in money market funds. The investment is recorded at fair value, which equals cost plus accrued interest.

**6. Portfolio investments held in trust**

	Investment policy			2024	% of portfolio	2023	% of portfolio
	Min	Max	Target				
	%	%	%				
<b>Traditional income</b>							
Cash amount	0%	40%	0%	\$ 4,388,773	16.9%	\$ 7,679,014	31.2 %
Canadian bonds	0%	40%	20%	4,622,495	17.8%	4,331,751	17.6 %
Preferred shares	0%	20%	10%	-	-%	-	- %
	10%	50%	30%	9,011,268	34.7%	12,010,765	48.8%
<b>Non-traditional income</b>							
Lending	0%	35%	10%	3,012,413	11.6%	2,781,181	11.3 %
Agriculture	0%	25%	5%	1,480,237	5.7%	1,279,836	5.2 %
Multi strategy	0%	40%	5%	441,474	1.7%	-	- %
Infrastructure	0%	25%	10%	2,700,784	10.4%	2,756,569	11.2 %
Real estate	0%	25%	10%	2,674,815	10.3%	2,436,610	9.9 %
	20%	60%	40%	10,309,723	39.7%	9,254,196	37.6%
<b>Traditional capital appreciation</b>							
Canadian equity	0%	25%	5%	1,999,619	7.7%	615,306	2.5 %
US equity	0%	25%	5%	1,012,794	3.9%	98,449	0.4 %
International equity	0%	25%	5%	337,598	1.3%	344,571	1.4 %
Emerging markets	0%	10%	0%	649,227	2.5%	-	- %
	0%	40%	15%	3,999,238	15.4%	1,058,326	4.3%
<b>Non-traditional capital appreciation</b>							
Focused equity	0%	20%	5%	-	-%	-	- %
Global equity	0%	20%	0%	2,648,846	10.2%	2,288,937	9.3 %
Fiera active trading	0%	25%	5%	-	-%	-	- %
Fiera capital income	0%	25%	5%	-	-%	-	- %
				\$ 25,969,075		\$ 24,612,224	

Total investment income earned on portfolio investments and the lines of credit was \$1,270,014 (2023 - \$1,048,794), and total professional fees incurred was \$234,939 (2023 - \$220,067). Members were allocated 71.94% of these amounts (2023 - 70.50%), for earnings by members of \$898,591 (2023 - \$739,400) and professional fees allocated of \$169,015 (2023 - \$155,147).

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**7. Lines of credit receivable held in trust**

Community Futures Network of Alberta - Community Futures Lending and Investment Pool of Alberta Fund issues lines of credit to CFDC members. Currently, lines of credit approved have maximum amounts ranging from \$750,000 to \$4,200,000. Repayments are interest only at the prime rate, with balances due from 2024 to 2026. The lines of credit are secured by a general security agreement and demand promissory notes.

**8. Due to Community Futures Network of Alberta - operations**

	2024	2023
Regional Relief and Recovery Fund payments received	\$ 28,376,614	\$ 6,684,384
Interest transfer	-	77,727
	\$ 28,376,614	\$ 6,762,111

During the year, there was \$21,692,229 of RRRF repayments transferred from CFNA to be invested.

**9. Due to Community Futures Development Corporations**

CFDCs are independent organizations delivering the Community Futures program in their respective regions within Alberta. Due to CFDCs consists of funds due based on their proportionate investments held in trust. The amount payable to the individual members includes income generated net of professional fees of the fund in proportion to their investment. This amount is classified as current due as members may request to withdraw their funds at any time.

The CFLIP investments are managed by CFNA. The net earnings allocated to each CFDC is based on average balances for each CFDC throughout the year. CFNA earns approximately 30% (2023 - 30%) of net earnings before CFNA's administrative withdrawal from the CFLIP fund.

**10. Due to Prairies Economic Development Canada**

This consists of a conditionally repayable contribution to the organization for an eligible investment fund deposit. The contribution is repayable to Prairies Economic Development Canada if the organization is in default or non-compliance with its funding agreement with Prairies Economic Development Canada, upon termination or non-renewal of the funding agreement, or upon notice from the Minister that the investment pool is no longer necessary or no longer providing benefit.

As of March 31, 2024, no such notice had been given by the Minister.

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11. **Share capital**

Issued

	2024	2023
27 Common voting shares	\$ 27	\$ 27

12. **Financial instruments**

**Concentration of credit risk**

The organization does have concentration of credit risk as approximately 89% of its lines of credit receivable are concentrated in three facilities (2023 - 92%). In the opinion of management, there is minimal risk associated with the collection of these amounts.

**Interest rate risk**

The organization is exposed to interest rate risk due to the variable rate interest on its lines of credit receivable. Changes in the interest rate may cause fluctuations in cash flows and interest income.