FINANCIAL STATEMENTS

For the year ended March 31, 2022

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INDEPENDENT AUDITOR'S REPORT

To: The Directors of

Community Futures Network of Alberta

Opinion

We have audited the financial statements of Community Futures Network of Alberta - Community Futures Lending and Investment Pool of Alberta Fund, which comprise the statement of financial position as at March 31, 2022, and the statements of operations and changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the organization as at March 31, 2022, and the results of its operations and its cash flows for the year then ended in accordance with the requirements set out in the Contribution Agreement between Prairies Economic Development Canada and Community Futures Network of Alberta, dated March 29, 2021 (the "Agreement".)

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter

We draw attention to note 2 to the financial statements, which describes the basis of accounting. The financial statements are prepared to assist the organization to meet the requirements of the Agreement. As a result, the financial statements may not be suitable for another purpose. Our opinion is not modified in respect of this matter.

Responsibilities of Management and Those Charged with Governance for the Financial Statements Management is responsible for the preparation and fair presentation of the financial statements in accordance with the Agreement, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the organization's financial reporting process.

INDEPENDENT AUDITOR'S REPORT, continued

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
 that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of the organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Lethbridge, Alberta

September 12, 2022

Chartered Professional Accountants

Strail LJP

STATEMENT OF FINANCIAL POSITION
As at March 31, 2022

	2022	2021
ASSETS		
Current		
Cash (note 4)	\$ 2,828,327	\$ 1,787,334
Portfolio investments held in trust (note 5) Lines of credit receivable held in trust (note 6)	23,236,043 8,842,788	20,439,580 8,929,092
Prepaid expenses	14,801	14,801
	\$ 34,921,959	\$ 31,170,807
	+ , ,	, , , , , , , , , , , , , , , , , , ,
LIABILITIES AND NET ASSETS		
Current		
Accounts payable and accrued liabilities	\$ 50,620 2,703,392	\$ 45,160 215,886
Due to Community Futures Network of Alberta operating fund (note 7) Due to Community Futures Development Corporations (note 8)	22,669,015	21,673,425
	25,423,027	21,934,471
Due to Prairies Economic Development Canada (note 9)	7,000,000	7,000,000
Due to Frames Economic Development Canada (note 9)		7,000,000
	32,423,027	28,934,471
Net assets		
Share capital (note 10)	27	27
Unrestricted net assets	2,498,905	2,236,309
	2,498,932	2,236,336
	\$ 34,921,959	\$ 31,170,807
Approved on behalf of the board:		
Directors John Husch Directors Russell &	Crook	

STATEMENT OF OPERATIONS AND CHANGES IN NET ASSETS For the year ended March 31, 2022

	2022	2021
Revenue Investment income Interest from lines of credit	\$ 176,858 67,311	\$ 212,191 74,642
	244,169	286,833
Expenses Professional fees	59,881	53,904
Excess of revenue over expenses from operations	184,288	232,929
Other income Gain on change in fair value of portfolio investments	78,308	563,644_
Excess of revenue over expenses	262,596	796,573
Unrestricted net assets, beginning of year	2,236,309	1,439,736
Unrestricted net assets, end of year	\$ 2,498,905	\$ 2,236,309

STATEMENT OF CASH FLOWS For the year ended March 31, 2022

		2022		2021
Cash flows from operating activities				
Cash flows from operating activities Excess of revenue over expenses	\$	262,596	\$	796,573
Adjustment for item which does not affect cash	•	,	_	,
Gain on change in fair value of portfolio investments		(78,308)		(563,644)
		184,288		232,929
Change in non-cash working capital items		,		
Accounts payable and accrued liabilities		5,461		5,717
Due to Community Futures Network of Alberta operating fund		2,487,506		190,886
		2,677,255		429,532
Cash flows from investing activities				
Repayment of lines of credit receivable held in trust		386,305		636,552
Advances of lines of credit held in trust		(300,000)		(898,000)
Purchase of portfolio investments	(12,762,200)		(6,841,098)
Sale of portfolio investments	•	10,044,043		4,056,287
		(2,631,852)		(3,046,259)
Cash flows from financing activities				
Deposits by Community Futures Development Corporations		2,120,590		4,694,850
Withdrawals by Community Futures Development Corporations		(1,125,000)		(497,219)
		995,590		4,197,631
Net increase in cash		1,040,993		1,580,904
Cash, beginning of year		1,787,334		206,430
Cash, end of year	\$	2,828,327	\$	1,787,334

NOTES TO THE FINANCIAL STATEMENTS For the year ended March 31, 2022

1 Nature of operations

Originally formed under the Societies Act of Alberta as Community Futures Network Society of Alberta on September 27, 1996, the organization provided membership services to Alberta Community Futures Development Corporations ("CFDCs"). At the request of the membership, Community Futures Lending and Investment Pool of Alberta was formed under Part 9 of the Alberta Corporations Act. Each share issued was accompanied by a Community Futures Lending and Investment Pool – Cash Pooling Agreement signed between the Society and each shareholder.

On March 31, 2006, the Society was dissolved, and assets transferred to Community Futures Lending and Investment Pool of Alberta. Effective April 1, 2006, Community Futures Lending and Investment Pool of Alberta formally changed its name to Community Futures Network of Alberta ("CFNA").

The purpose of the Community Futures Network of Alberta (the "organization") is to support the functioning of the Community Futures ("CF") program in Alberta and to provide membership services to the 27 Alberta CFDCs.

Community Futures Lending and Investment Pool ("CFLIP") is a division of CFNA and provides Alberta CFDCs with a membership focused pool to invest excess funds and/or to provide Alberta CFDCs with a preferred source for incremental investment fund monies.

The organization is exempt from income tax under section 149.1 (1) of the Income Tax Act (the "Act"). To maintain its status as a tax-exempt entity under the Act, the organization must meet certain requirements within the Act. In the opinion of management, these requirements have been met.

2. Basis of preparation

These statements have been prepared in accordance with the reporting conditions outlined in the contribution agreement between Prairies Economic Development Canada and Community Futures Network of Alberta dated March 29, 2021 (the "Agreement"). This Agreement requires the use of Canadian accounting standards for not-for-profit organizations, except that the statements of financial position, results of operations, and cash flows of CFLIP be presented in a separate financial statement. Accordingly, these financial statements do not reflect all the assets, liabilities, revenues, and expenses related to CFNA.

3. Significant accounting policies

The organization applies Canadian accounting standards for not-for-profit organizations, except for the requirements set out in the Contribution Agreement between Prairies Economic Development Canada and Community Futures Network of Alberta, dated March 29, 2021. The significant policies are detailed as follows:

NOTES TO THE FINANCIAL STATEMENTS For the year ended March 31, 2022

3. Significant accounting policies, continued

(a) Revenue recognition

The organization recognizes income from portfolio investments, net of the share allocated to CFDCs. Income from fixed income instruments is recognized based on bond yield. Income from equity instruments is recognized on settlement dates for dividends declared. Income from balanced funds is recognized based on their respective components of fixed income and equities.

Interest income is recognized as earned, net of amounts earned by CFDCs.

(b) Financial instruments

The organization initially measures its financial assets and liabilities at fair value. The organization subsequently measures its financial assets and financial liabilities at amortized cost, except for portfolio investments, which are subsequently measured at fair value.

Financial assets measured at amortized cost include cash, accounts receivable, and lines of credit receivable in trust. Financial liabilities measured at amortized cost include accounts payable and accrued liabilities, and amounts due to CFDCs and Prairies Economic Development Canada.

(c) Cash and cash equivalents

Cash and cash equivalents consists of balances held within Canadian banks.

(d) Investments

Portfolio investments with prices quoted in an active market are measured at fair value. Changes in fair value are recorded in excess of revenue over expenses.

(e) Measurement uncertainty

The preparation of financial statements in conformity with the Agreement requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reported period. Actual results could differ from those estimates.

4. Cash

	2022	2021
CFLIP Regional Relief and Recovery Fund	\$ 126,860 2,701,467	\$ 1,571,411 215,923
	\$ 2,828,327	\$ 1,787,334

NOTES TO THE FINANCIAL STATEMENTS For the year ended March 31, 2022

5. Portfolio investments held in trust

-	Inve	estmen	t policy						0,4
	Min	Max	Target		2022	% of portfolio		2021 r	% of ortfolio
			raiget %		2022	portiono		2021	<u>JOH LI OHO</u>
Traditional income	70	70	70						
Cash amount	0%	40%	0%	\$	790,025	3.4%	\$	1,451,210	7.1 %
Cash amount Canadian bonds	0%	40%	20%	ψ	4,926,041	21.2%	φ	3,740,443	18.3 %
Preferred shares	0%	20%	10%		4,920,041	21.2% -%		3,740,443	- %
Freieneu snaies	0 /0	20 /6	10 /6			- 70			- /0
	10%	50%	30%		5,716,066	24.6%		5,191,653	25.4%
Non-traditional income									
Lending	0%	35%	10%		1,835,647	7.9%		1,635,166	8.0 %
Agriculture	0%	25%	5%		1,138,566	4.9%		981,100	4.8 %
Multi strategy	0%	40%	5%		3,601,587	15.5%		2,595,827	12.7 %
Infrastructure	0%	25%	10%		1,951,828	8.4%		1,716,925	8.4 %
Real estate	0%	25%	10%		2,114,480	9.1%		1,676,046	8.2 %
- roar octato		2070	1070		2,111,100	0.170		1,070,010	0.2 70
	20%	60%	40%		10,642,108	45.8%		8,605,064	42.1%
Traditional capital apprec	ciation								
Canadian equity	0%	25%	5%		2,439,785	10.5%		1,982,639	9.7 %
US equity	0%	25%	5%		<u>-</u>	-%		429,231	2.1 %
International equity	0%	25%	5%		557,665	2.4%		756,264	3.7 %
Emerging markets	0%	10%	0%		766,789	3.3%		940,221	4.6 %
					,			,	
	0%	40%	15%		3,764,239	16.2%		4,108,355	20.1%
Non-traditional capital ap	preciatio	n							
Focused equity	0%	20%	5%		859,734	3.7%		838,023	4.1 %
Global equity	0%	20%	0%		2,253,896	9.7%		1,696,485	8.3 %
Fiera active trading	0%	25%	5%		_,,,	-%		-,,	- %
Fiera capital income	0%	25%	5%		-	-%		-	- %
	0%	35%	15%		3,113,630	13.4%		2,534,508	12.4%
				\$	23,236,043		\$	20,439,580	

6. Lines of credit receivable held in trust

Community Futures Network of Alberta - Community Futures Lending and Investment Pool of Alberta Fund issues lines of credit to CFDC members. Currently, lines of credit approved have maximum amounts ranging from \$750,000 to \$4,400,000. Repayments are interest only at the prime rate, with balances due from 2023 to 2026. The lines of credit are secured by a general security agreement and demand promissory notes.

NOTES TO THE FINANCIAL STATEMENTS For the year ended March 31, 2022

7. Due to Community Futures Network of Alberta operating fund

		2022		2021
Degional Delief and Decayon, Fund neumonts received	ď	2 702 202	¢.	245 006
Regional Relief and Recovery Fund payments received	\$	2,703,392	\$	215,8

8. **Due to Community Futures Development Corporations**

CFDCs are independent organizations delivering the Community Futures program in their respective regions within Alberta. Due to CFDCs consists of funds due based on their proportionate investments held in trust. The amount payable to the individual members includes income generated net of professional fees of the fund in proportion to their investment. This amount is classified as current due as members may request approval from Prairies Economic Development Canada to withdraw their funds at any time.

The CFLIP investments are managed by CFNA. The net earnings allocated to each CFDC is based on average balances for each CFDC throughout the year. CFNA earns approximately 30% (2021 - 33%) of net earnings before CFNA's administrative withdrawal from the CFLIP fund.

9. Due to Prairies Economic Development Canada

This consists of a conditionally repayable contribution to the organization for an eligible investment fund deposit. The contribution is repayable to Prairies Economic Development Canada if the organization is in default or non-compliance with its funding agreement with Prairies Economic Development Canada, upon termination or non-renewal of the funding agreement, or upon notice from the Minister that the investment pool is no longer necessary or no longer providing benefit.

As of March 31, 2022, no such notice had been given by the Minister.

10. Share capital

Issued

	2022	2021
27 Common voting shares	\$ 27 \$	27

NOTES TO THE FINANCIAL STATEMENTS For the year ended March 31, 2022

11. Financial instruments

(a) Concentration of credit risk

The organization does have concentration of credit risk as approximately 91% of its lines of credit receivable are concentrated in four facilities (2021 - 92%). In the opinion of management, there is minimal risk associated with the collection of these amounts.

(b) Interest rate risk

The organization is exposed to interest rate risk due to the variable rate interest on its lines of credit receivable. Changes in the interest rate may cause fluctuations in cash flows and interest income.

12. **COVID-19**

Events have occurred as a result of the COVID-19 (coronavirus) pandemic that have caused economic uncertainty. The duration and impact of the COVID-19 pandemic, as well as the effectiveness of government responses, remain unclear at this time.

Some of the key impacts include, but are not limited to, interruptions of production and supply chains, unavailability of personnel, reductions in revenue, decline in value of financial investments, disruptions or stoppages in non-essential travel, and the closure of facilities and businesses.

The organization's cash flows increased due to CFDCs having additional cash associated with the Regional Relief and Recovery Fund. The organization is following Government guidelines and has developed policies to ensure the safety of employees is maintained. Management is not aware of any material impairments that will further impact the financial assets or liabilities of the organization due to the pandemic.

The situation is continually changing and the future impact on the organization is not readily determinable at this time.

13. Comparative figures

The financial statements have been reclassified, where applicable, to conform to the presentation used in the current year. The changes do not affect prior year earnings.