

COMMUNITY FUTURES NETWORK OF ALBERTA - OPERATIONS

FINANCIAL STATEMENTS

For the year ended March 31, 2025

COMMUNITY FUTURES NETWORK OF ALBERTA - OPERATIONS
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March 31, 2025

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INDEPENDENT AUDITOR'S REPORT

To the Members of Community Futures Network of Alberta

Opinion

We have audited the financial statements of Community Futures Network of Alberta - Operations, which comprise the statement of financial position as at March 31, 2025, and the statement of operations and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the organization as at March 31, 2025, and the results of its operations and its cash flows for the year then ended in accordance with the requirements set out in the Contribution Agreement between Prairies Economic Development Canada and Community Futures Network of Alberta, dated March 29, 2021 (the "Agreement").

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter

We draw attention to note 2 to the financial statements, which describes the basis of accounting. The financial statements are prepared to assist the organization to meet the requirements of the Agreement. As a result, the financial statements may not be suitable for another purpose. Our opinion is not modified in respect of the matter.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the Agreement, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the organization's financial reporting process.

INDEPENDENT AUDITOR'S REPORT, continued

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- ♦ Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- ♦ Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the organization's internal control.
- ♦ Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- ♦ Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the organization to cease to continue as a going concern.
- ♦ Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

A handwritten signature in black ink that reads "Avail LLP". The signature is written in a cursive, flowing style.

Lethbridge, Alberta
September 11, 2025

Chartered Professional Accountants

COMMUNITY FUTURES NETWORK OF ALBERTA - OPERATIONS
STATEMENT OF FINANCIAL POSITION
As at March 31, 2025

	Operating Fund	PrairiesCan Conditionally Repayable EDP Fund	Regional Relief and Recovery Fund	Capital Growth Initiative Fund	2025 Total	2024 Total
ASSETS						
Current						
Cash	\$ 20,931	\$ -	\$ -	\$ -	\$ 20,931	\$ 77,061
Accounts receivable	36,445	103,174	-	-	139,619	73,307
Prepaid expenses	418	-	-	-	418	8,673
Due from CFLIP Fund (note 4)	29,200	-	39,372,190	-	39,401,390	28,376,614
Interfund transfer (note 5)	-	-	-	142,410	142,410	85,681
	86,994	103,174	39,372,190	142,410	39,704,768	28,621,336
Loans receivable (note 6)	-	-	23,692,537	3,592,177	27,284,714	44,894,515
	\$ 86,994	\$ 103,174	\$ 63,064,727	\$ 3,734,587	\$ 66,989,482	\$ 73,515,851
LIABILITIES AND FUND BALANCES						
Current						
Cash withdrawals in excess of deposits	\$ -	\$ -	\$ 5	\$ -	\$ 5	\$ -
Accounts payable and accrued liabilities	14,878	-	-	-	14,878	19,451
Deferred revenue (note 7)	1,000	-	-	37,146	38,146	62,146
Interfund transfer (note 5)	22,677	111,213	8,520	-	142,410	85,681
	38,555	111,213	8,525	37,146	195,439	167,278
Conditionally repayable contributions (note 8)	-	-	2,726,247	-	2,726,247	7,320,937
	38,555	111,213	2,734,772	37,146	2,921,686	7,488,215
Fund balances						
Externally restricted	-	(8,039)	60,329,955	3,697,441	64,019,357	65,939,294
Unrestricted	48,439	-	-	-	48,439	88,342
	48,439	(8,039)	60,329,955	3,697,441	64,067,796	66,027,636
	\$ 86,994	\$ 103,174	\$ 63,064,727	\$ 3,734,587	\$ 66,989,482	\$ 73,515,851

Approved on behalf of the board

Director _____

Director _____

COMMUNITY FUTURES NETWORK OF ALBERTA - OPERATIONS
STATEMENT OF OPERATIONS
For the year ended March 31, 2025

	Operating Fund	PrairiesCan Conditionally Repayable EDP Fund	Regional Relief and Recovery Fund	Capital Growth Initiative Fund	2025 Total	2024 Total
Revenue						
Contributions losses	\$ -	\$ -	\$ 1,945,938	\$ -	\$ 1,945,938	\$ -
Prairies Economic Development Canada (schedule 1)	256,253	177,765	-	-	434,018	467,121
Interest transferred from CFLIP	208,544	-	-	-	208,544	-
Projects, conferences, and professional development income	84,383	-	-	-	84,383	61,733
Administration income	34,214	-	-	-	34,214	33,030
Other income	25,000	-	-	-	25,000	-
Interest	6,040	-	-	-	6,040	-
Contributions forgiven	-	-	-	-	-	2,306,601
Government of Alberta	-	-	-	-	-	1,054,000
	614,434	177,765	1,945,938	-	2,738,137	3,922,485
Expenses						
Loan write off	-	-	3,166,563	90,486	3,257,049	1,087,351
Loan forgiveness	-	-	579,897	30,416	610,313	17,816,956
Salaries and benefits	243,603	-	-	-	243,603	224,285
Training	119,519	-	-	-	119,519	34,247
Self-management	-	89,018	-	-	89,018	71,757
Conference expenses	80,658	-	-	-	80,658	39,532
Special projects	59,225	13,976	-	-	73,201	82,529
Project management fee	-	60,000	-	-	60,000	57,473
Subscriptions	47,970	-	-	-	47,970	21,397
Travel - board and office	36,940	483	-	-	37,423	51,534
Professional fees	28,168	-	-	-	28,168	28,169
RRRF operating	12,827	-	-	-	12,827	5,742
Marketing	7,712	4,762	-	-	12,474	28,399
Office	6,514	-	-	-	6,514	9,030
Overhead	-	6,000	-	-	6,000	6,000
GST expense	3,312	2,040	-	-	5,352	7,191
Telephone, fax and internet	3,606	-	-	-	3,606	2,325
Insurance	2,640	-	-	-	2,640	2,652
Interest and bank charges	1,642	-	-	-	1,642	2,285
Bad debts	-	-	-	-	-	3,224
	654,336	176,279	3,746,460	120,902	4,697,977	19,582,078
Excess (deficiency) of revenue over expenses	\$ (39,902)	\$ 1,486	\$ (1,800,522)	\$ (120,902)	\$ (1,959,840)	\$ (15,659,593)

COMMUNITY FUTURES NETWORK OF ALBERTA - OPERATIONS
STATEMENT OF CHANGES IN FUND BALANCES
For the year ended March 31, 2025

	Operating Fund	PrairiesCan Conditionally Repayable EDP Fund	Regional Relief and Recovery Fund	Capital Growth Initiative Fund	2025 Total	2024 Total
Balance, beginning of year	\$ 88,342	\$ (9,526)	\$ 62,130,477	\$ 3,818,343	\$ 66,027,636	\$ 81,687,227
Excess (deficiency) of revenue over expenses	(39,902)	1,487	(1,800,522)	(120,902)	(1,959,839)	(15,659,591)
Balance, end of year	\$ 48,440	\$ (8,039)	\$ 60,329,955	\$ 3,697,441	\$ 64,067,797	\$ 66,027,636

COMMUNITY FUTURES NETWORK OF ALBERTA - OPERATIONS
STATEMENT OF CASH FLOWS
For the year ended March 31, 2025

	Operating Fund	PrairiesCan Conditionally Repayable EDP Fund	Regional Relief and Recovery Fund	Capital Growth Initiative Fund	2025 Total	2024 Total
Cash flows from operating activities						
Excess (deficiency) of revenue over expenses	\$ (39,902)	\$ 1,486	\$ (1,800,522)	\$ (120,902)	\$ (1,959,840)	\$ (15,659,593)
Items not involving cash						
Contributions forgiven	-	-	-	-	-	(2,306,601)
Contributions losses	-	-	(1,945,938)	-	(1,945,938)	-
Loan write off	-	-	3,166,563	90,486	3,257,049	1,087,351
Loan forgiveness	-	-	579,897	30,416	610,313	17,816,957
	(39,902)	1,486	-	-	(38,416)	938,114
Net change in non-cash working capital items						
Accounts receivable	(23,082)	(43,229)	-	-	(66,311)	146,961
Due from CFLIP Fund	(29,200)	-	(10,995,575)	-	(11,024,775)	(21,614,503)
Prepaid expenses	8,255	-	-	-	8,255	(8,352)
Accounts payable and accrued liabilities	(4,574)	-	-	-	(4,574)	(91,462)
Deferred revenue	(24,000)	-	-	-	(24,000)	(55,472)
Interfund transfers	64,008	41,743	(7,671)	(98,080)	-	-
	(48,495)	-	(11,003,246)	(98,080)	(11,149,821)	(20,684,714)
Cash flows from financing activities						
Contributions repaid	-	-	(2,648,753)	-	(2,648,753)	-
Cash flows from lending activities						
Loan advances	-	-	-	-	-	(1,204,973)
Loan repayments	-	-	13,644,359	98,080	13,742,439	21,790,982
	-	-	13,644,359	98,080	13,742,439	20,586,009
Increase (decrease) in cash	(48,495)	-	(7,640)	-	(56,135)	(98,705)
Cash, beginning of year	69,426	-	7,635	-	77,061	175,766
Cash (bank indebtedness), end of year	\$ 20,931	\$ -	\$ (5)	\$ -	\$ 20,926	\$ 77,061

COMMUNITY FUTURES NETWORK OF ALBERTA - OPERATIONS

NOTES TO THE FINANCIAL STATEMENTS

For the year ended March 31, 2025

1. Nature of operations

Originally formed under the Societies Act of Alberta as Community Futures Network Society of Alberta on September 27, 1996, the organization provided membership services to Alberta Community Futures Development Corporations (CFDCs). Then, at the request of the membership, Community Futures Lending and Investment Pool of Alberta was formed under Part 9 of the Alberta Corporations Act. Each share issued was accompanied by a Community Futures Lending and Investment Pool - Cash Pooling Agreement signed between the corporation and each shareholder.

On March 31, 2006, the Society was dissolved and assets transferred to Community Futures Lending and Investment Pool of Alberta. Effective April 1, 2006, Community Futures Lending and Investment Pool of Alberta formally changed its name to Community Futures Network of Alberta (CFNA).

The purpose of the organization (Community Futures Network of Alberta) is to support the functioning of the Community Futures (CF) program in Alberta and to provide membership services to the 27 Alberta CFDCs. As well, the organization provides Alberta CFDCs with a membership focused pool to invest excess funds and/or to provide Alberta CFDCs with a preferred source for incremental investment fund monies.

2. Basis of preparation

These statements have been prepared in accordance with the reporting conditions outlined in the contribution agreement between Prairies Economic Development Canada and Community Futures Network of Alberta dated March 29, 2021 (the "Agreement"). This Agreement requires the use of Canadian accounting standards for not-for-profit organizations, except that the statements of financial position, results of operation, and cash flows of Community Futures Network of Alberta be presented in a separate financial statement. Accordingly, these financial statements do not reflect all the assets, liabilities, revenues, and expenses related to CFNA.

3. Significant accounting policies

The organization applies Canadian accounting standards for not-for-profit organizations, except for the requirements set out in the Contribution Agreement between Prairies Economic Development Canada and Community Futures Network of Alberta, dated March 29, 2021. The significant policies are detailed as follows:

(a) Cash and cash equivalents

Cash and cash equivalents are balances held within Canadian banks. Cash subject to restrictions that prevent its use for current purposes is included in restricted cash.

COMMUNITY FUTURES NETWORK OF ALBERTA - OPERATIONS
NOTES TO THE FINANCIAL STATEMENTS
For the year ended March 31, 2025

3. Significant accounting policies, continued

(b) Revenue recognition

The organization uses the deferral method of accounting for contributions and reports on a fund accounting basis.

Restricted contributions are recognized as revenue of the appropriate fund in the year in which the related expenses are incurred.

Unrestricted contributions, including project and other revenues, are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

(c) Government transfers

The organization recognizes a government transfer as revenue when the transfer is authorized and all eligibility criteria, if any, have been met. A government transfer with stipulations giving rise to an obligation that meets the definition of a liability is recognized as a liability. In such circumstances, the organization recognizes revenue as the liability is settled.

(d) Financial instruments

The organization initially measures its financial assets and liabilities at fair value. The organization subsequently measures its financial assets and financial liabilities at amortized cost, except for portfolio investments, which are subsequently measured at fair value.

Financial assets measured at amortized cost include cash, and accounts receivable. Financial liabilities measured at amortized cost include accounts payable and accrued liabilities, and amounts due to Prairies Economic Development Canada.

(e) Income taxes

The organization is operated exclusively for not-for-profit purposes and accordingly will be exempted from income taxes as long as it complies with the requirements of section 149.1 (l) of the Income Tax Act.

(f) Measurement uncertainty

The preparation of financial statements in conformity with the Agreement requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

In particular, the loans receivable and conditionally repayable contributions are subject to measurement uncertainty as the settlement of these amounts is dependent on the collection of loans issued by members.

COMMUNITY FUTURES NETWORK OF ALBERTA - OPERATIONS
NOTES TO THE FINANCIAL STATEMENTS
For the year ended March 31, 2025

4. Due from CFLIP Fund

	2025	2024
Regional Relief and Recovery Fund repayments	\$ 39,372,190	\$ 28,376,614
Interest transfer	29,200	-
	<u>\$ 39,401,390</u>	<u>\$ 28,376,614</u>

During the year, there was \$13,644,358 of RRRF repayments transferred to CFLIP to be invested and \$2,648,783 withdrawn from investments that was transferred from CFLIP.

In addition, an interest transfer of \$208,544 was approved by PrairiesCan from CFLIP to CFNA's operating fund with \$29,200 left to be transferred subsequent to year end.

5. Interfund transfers

Transfers are required annually in order to balance each fund. The transfers are as follows:

	2025	2024
EDP Fund	\$ (111,214)	\$ (69,470)
Regional Recovery and Relief Fund	(8,520)	(16,191)
Capital Growth Initiative	142,410	44,329
PrairiesCan Operating Fund	(22,676)	41,332
	<u>\$ -</u>	<u>\$ -</u>

6. Loans receivable

Funding was received for the Regional Relief and Recovery Fund by Community Futures Network of Alberta through three phases. This funding was then disbursed to the various Community Futures offices to loan to clients. The funds are repaid to Community Futures Network of Alberta as clients make repayments to each individual office. As of March 31, 2025, \$42,020,972 in repayments have been received.

Funding was received for the Capital Growth Initiative by Community Futures Network of Alberta. This funding was disbursed to the various Community Futures Offices to loan to clients. Up until March 15, 2024 funds are repaid to Community Futures Network of Alberta as clients make repayments to each individual office. As of March 31, 2025, \$98,080 (2024: \$98,750) repayments have been received. As of March 16, 2024 Community Futures Offices are not required to make repayments provided that principal repayments are used to make further loans. As a result, the \$98,080 received during the year will be returned to the applicable Community Futures Offices subsequent to year end.

COMMUNITY FUTURES NETWORK OF ALBERTA - OPERATIONS
NOTES TO THE FINANCIAL STATEMENTS
For the year ended March 31, 2025

7. Deferred revenue

Deferred revenue relates to revenue received for subsequent years, as follows:

	Balance, beginning of year	Received	Recognized as revenue in current year	Balance, end of year
Capital Growth Initiative - Admin	\$ 37,146	\$ -	\$ -	\$ 37,146
Other Deferred	-	1,000	-	1,000
Business Link	25,000	-	(25,000)	-
	\$ 62,146	\$ 1,000	\$ (25,000)	\$ 38,146

8. Conditionally repayable contributions

Funding was received for the Regional Relief and Recovery Fund by Community Futures Network of Alberta from the various western provinces as a result of a higher need in Alberta. This funding is conditionally repayable back to each individual province.

Any funds not advanced to the individual Community Futures offices within Alberta as at December 31, 2023 become immediately repayable. The remainder of the funds borrowed become repayable in equal monthly payments on an interest-free basis over a two year term commencing on January 1, 2024. The entire outstanding loan balance must be repaid in full by December 31, 2026.

	2025	2024
British Columbia	\$ -	\$ 2,977,664
Manitoba	2,726,247	2,726,247
Saskatchewan	-	1,617,026
	\$ 2,726,247	\$ 7,320,937

The balances include adjustments for loan forgiveness and loan losses experienced of \$791,991 for Manitoba, \$2,353,874 for British Columbia and \$1,106,675 for Saskatchewan as of March 31, 2025.

9. Economic dependence

A significant portion of the organization's revenue is from government funding. The grant funding can be canceled if the organization does not observe certain established guidelines. The organization's ability to continue viable operations is dependent upon maintaining adherence to the criteria within the federal government guidelines. As at the date of these financial statements the organization believes that it is in compliance with the guidelines.

COMMUNITY FUTURES NETWORK OF ALBERTA - OPERATIONS
NOTES TO THE FINANCIAL STATEMENTS
For the year ended March 31, 2025

10. Financial instruments

The organization, as part of its operations, carries a number of financial instruments. It is management's opinion that the organization is not exposed to significant interest, currency, credit, liquidity or other price risks arising from these financial instruments except as otherwise disclosed.

11. Comparative figures

The financial statements have been reclassified, where applicable, to conform to the presentation used in the current year. The changes do not affect prior year earnings.

COMMUNITY FUTURES NETWORK OF ALBERTA - OPERATIONS
SCHEDULE TO THE FINANCIAL STATEMENTS
For the year ended March 31, 2025

Schedule of PrairiesCan operating fund revenue and expenses

Schedule 1

	2025	2024
Prairies Economic Development Canada - contributions	\$ 256,253	\$ 246,253
Expenses		
Salaries and benefits	243,603	224,285
Training	119,519	34,247
Subscriptions	47,970	21,397
Travel - board and office	36,940	50,411
Professional fees	28,168	28,169
Marketing	7,712	20,750
Office	6,514	9,030
Telephone, fax and internet	3,606	2,325
Insurance	2,640	2,652
Interest and bank charges	1,642	2,285
Bad debts	-	3,224
	498,314	398,775
Deficiency of revenue over expenses	\$ (242,061)	\$ (152,522)